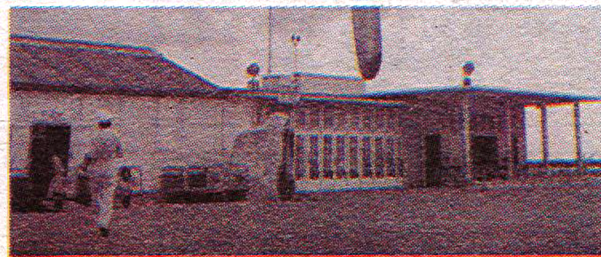


REQUEST FOR EXPRESSION OF INTEREST

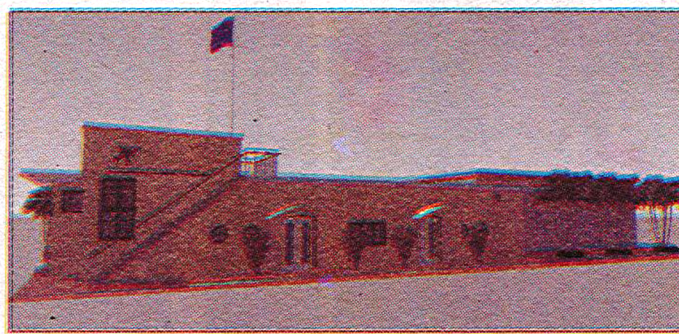
Aruba Airport Authority N.V. (AAA) is seeking expressions of interest of third parties that would be interested in investing in the re-development, management and operation of the Old Terminal Building (Dakota) located on the south side of the airport runway at Aeropuerto Internacional Reina Beatrix.



AAA is seeking interested third parties to operate an aviation themed café/restaurant from within this building. AAA is confident that the location of the building, with its amazing view of the runway and airfield, and its interesting history for Aruban aviation will be a unique tourist opportunity and provide for yet another wonderful experience whilst visiting Aruba.

The Dakota Airport building was one of the airport's original terminal buildings and was commissioned in 1942. It was later used as the airport fire station in the mid 1950's after a new airport terminal was completed. AAA has partnered with Monumentenburo Aruba, in order to supervise the design and ensure that the building is restored to its original charm, makes use of its art-deco architecture, and preserves an important part of the Aruban aviation history.

The interested party is expected to invest in the re-development of this terminal building based on a Build Operate Transfer (BOT) agreement with AAA with a long-term lease agreement. The interested parties will be granted the permission to manage and operate the concession at the terminal building against terms and conditions yet to be determined. The total investment for the re-development of the terminal building into an aviation themed café/restaurant is estimated to be approximately Awg. 2.5M-3.0M. Interested parties should have the financial means to support such an investment, and have experience in the restaurant, food and beverage industry.



Interested parties are requested to direct their interest to Barbara Brown, Chief Commercial Officer, via email at b.brown@airportaruba.com. Those parties that formally express their interest will be invited to participate in a tender process (Request For Proposal) which will include further details on the terms and conditions pertaining to the investment in the old terminal building and the management and operation thereof.

Aruba Airport Authority N.V.